

Executive summary

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After a strong H1, the global EV market experienced restrained growth in the second half of 2023

Deal Volumes

- Compared with H1 2023: Total number of deals has increased by 3% to 63, whilst deal value has decreased by 16%*
- The majority of H2 2023 transactions were completed by **established traditional OEMs**
- Stellantis completed the most transactions in the EV sector, with 7 EV deals in H2 2023

On track for 2030/35 targets⁴

- Global BEV sales increased by 70% in 2022 compared with 2021, a trend which has continued through 2023
- EV market share expected to rise in-line with a regulatory push to phase out traditional ICE vehicles
- EV makers market to reach c. \$824b by 2030, driven mainly by the EU, China, and the US

2030 Market Projection³

~\$1,579b

global EV market size

Spending Increase on EVs²

~32%

\$425b to \$561b since 2022

Global BEV Market Share¹

~14%

a 10x ramp up since 2017

Key factors influencing the Mobility Sector

- Surging Sales and Market Penetration
- Government Policies and Incentives
- 3. Chinese Market Dominance
- Global Supply Chain and Raw Material Challenges
- Electrification of Commercial and Public Transport
- 6. Production Adjustments

Valuation multiples - Top End

0.7-3.8x

Revenue

1.3-4.0x in '23 H1

5.3-18.3x

EBITDA

7.3-9.0x in '23 H1

Highest Revenue multiples among electric focused OEMs

Highest EBITDA multiples among battery providers

Overall, H2 2023 saw a downward trend in valuation multiples Globally, M&A activity has slightly decreased with inflationary and macroeconomic pressures











Development Partners

































HYDAC



⊞BOSCH







♠ LEAR.



Technology











BRUSA









Gigafactories ____

BEDEO





EMRAX



Electric powertrain







QuantumScape





FAAM

BEYONDER ElevenEs microvast Factorial We create chemistry





CELLFORCE





GFREYR

VARTA OME Anodox Energy Systems











Spotlight: Global EV battery market overview



Innovative technological advances, coupled with a highly concentrated battery market, are driving both larger and smaller firms to increasingly look at M&A as a route to growth and increased profitability

Chemistry and technology differentiators¹

- Significant investment in the R&D of battery chemistries over recent years is resulting in the production of batteries with superior performance at reduced costs
- It is estimated that 60% of current EV batteries utilise Nickel Manganese Cobalt (NMC) chemistries, followed by Lithium Iron Phosphate (LFP) at 30%. The remaining 10% is primarily occupied by Nickel Cobalt Aluminium (NCA) and other chemistries with varying compositions
 - Iron-based batteries (e.g., LFP) tend to found in entry level EV's with low range due to cheaper production
 - Nickel-based batteries (e.g., NMC) are used in higher performance EV's due to its energy density and associated increased costs
- Market share of LFP batteries is rapidly increasing which is largely driven by Chinese OEMs preference and monopoly over production. Around 95% of LFP batteries went into vehicles produced in China

Next Generation Batteries

- New chemistries such as Solid-State Batteries (SSBs) Lithium-air chemistries are pushing the boundaries of the power and range capable from EV's
- Sodium-based technologies offer supressed performance but due to its widespread availability and cheap price point, sodium could find its niche in low range vehicles where charging infrastructure is well established

Global battery demand outlook²



Key battery manufacturers Jan-Jun 2023³

Country	Company	Key Partners	Market Share
*3	CATL	Tesla, Volkswagen, BMW, Ford, Stellantis	36.8%
*\$	BYD	Ford, Toyota	15.7%
	LG	Tesla, General Motors, Volkswagen, Renault,	14.5%
	Panasonic	Tesla, Toyota	7.5%
# # #	SK Innovation	Ford, Volkswagen, Hyundia, BAIC	5.2%
(En	Other	N/A	20.3%

Global supply chain disruptions have prompted OEMs to be more involved in every stage of battery production, resulting in horizontal & vertical acquisitions of mining, processing and battery production companies

EV battery market supply chain¹



Mining: Extraction of raw ores/materials required for battery materials. The most widely mined materials are Copper, Lithium, Nickel, Manganese, Cobalt and many others



Raw material processing: Processing and refining of raw materials into precursors for battery materials.



Vertical Integration

Cell & Battery pack production: Manufacture of specialised battery components: cathode, anode, electrolytes, separators and casings. Single battery cells are joined together to form battery packs, consisting of electronics, sensors and battery management systems



EV production: Manufacture of vehicle and integration of battery and subsystem hardware



Recycling: Recovery of critical materials, cathodes, anodes and/or re-use of used batteries in storage applications

M&A Marketplace



Volkswagen have invested C\$20b in Lithium battery mining in Canada as a bid to reduce their battery production costs



General Motors have invested \$650m in Canadian vendor Lithium Americas Corp to increase their Lithium procession capabilities





Jaguar Land Rover have confirmed plans to build a £4b EV battery factory in the UK



Nissan have invested another £2b into their EV production unit in Sunderland



STELLANTIS Stellantis and Orano have signed a jointventure agreement for recycling end-oflife EV batteries and scrap from gigafactories

EV's and their batteries

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There is a wide range of EVs addressing different market segments, EV producers implement various battery and electric motor solutions depending on the type of the car

MG4 EV



Vehicle overview

 The MG4 EV is a battery electric small family car produced by SAIC

Performance

 It has a range of 217-323 miles and a power range of 168-335bhp

Powertrain

 It has both a single or dual-motor configuration with an all-wheel-drive system

A 51.0 kWh LFP battery or 64.0/77.0 kWh NMC battery produced by Saic Motor



Rimac Nevera



Vehicle overview

 The Rimac Nevera is an all-electric supercar

Performance

 The car can reach 0-60mph in less than 2 seconds, top speed of 258mph

Powertrain

 4 liquid-cooled permanent synchronous electric motors

A 120 kWh Nickelbased battery produced in house by Rimac Technology



Porsche



Vehicle overview

 The Porsche Taycan is Porsche's electricallypowered saloon

Performance

Bhp ranging from 408-761 with a range of 463km of range

Powertrain

 It has a liquid-cooled lithium-ion and two AC synchronous electric motors

A 79.2-93.4 kWh liquidcooled NCM battery produced by Dräxlmaier



Nissan Leaf



Vehicle overview

 The Nissan Leaf is a batter-electric powered compact hatchback

Performance

 It has an electric range of 364km and power range of 148-215bhp

Powertrain

 An electric synchronous motor of 80 kW and 280 Nm.

A 40.0-62.0 kWh 350 V NCM battery produced by AESC in Japan



Audi E-Tron GT



Vehicle overview

 The E-Tron GT is Audi's answer to the Porsche Taycan

Performance

 It has a range of 425km and a power output of 637bhp, same platform as Porsche Taycan

Powertrain

 2 AC synchronous electric motors placed on the front and rear axles

A 93.4 kWh liquidcooled NCM battery produced by LG Chem



Tesla Model Y



Vehicle overview

 The Tesla Model Y is an electric-powered SUV, that is based on the Model 3 sedan platform

Performance

 A range of 393-525km on an all-wheel-drive system

Powertrain

 Dual-motor paired with a permanent magnet synchronous reluctance motor

A 57.5-75.0 kWh NCA or NCM battery primarily produced by Panasonic

Panasonic

Sector highlights (I/IV)

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Companies	Topics	Date	Description	
№ BorgWarner	Electric Powertrain	Dec-23	BorgWarner Inc., the US based manufacturer of engineered components for automotive powertrain applications, acquired Eldor Corp SpA, Italy based electric Hybrid Systems (EHS) business for \$82m	M&A
VOLTA TRUCKS	EV trucks	Dec-23	Luxor Capital Group LP, the US private equity firm, has acquired Volta Trucks Ltd, the UK based automotive company specialising in the manufacture of electric trucks	M&A
DENSO	Components manufacturer	Dec-23	Japan's most influential industrial company, Toyota, is selling a stake worth close to \$2b in car parts maker Denso, lowering its stake from 24% to 20%	
BYD	Passenger Cars	Dec-23	China's BYD is in final negotiations with the Hungarian government to secure a multibillion-euro investment into a new electric car factory	
⇔ NIO	Passenger Cars	Dec-23	Emirate of Abu Dhabi, the UAE based emirate government, through its subsidiary CYVN Holdings LLC, the local specialist investment vehicle majority owned by the Abu Dhabi Government, is to acquire 15% of NIO Inc, the China based manufacturer of EVs	M&A
STELLANTIS LEAPMOTOR	EV charging	Nov-23	Stellantis, the owner of Vauxhall and Peugeot, bought a 20% stake in Chinese electric vehicle company, Leapmotor, in order to accelerate their EV production	M&A
BYD	Electric Powertrain	Nov-23	BYD signed a deal with a local conglomerate to build sodium battery base for RMB 10b, to increase their EV production capacity	M&A
NISSAN	EV production	Nov-23	Nissan will lead a £2b investment in its Sunderland car plant to make two new electric models at the site and build a third UK battery factory	M&A

Sector highlights (II/IV)

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Companies	Topics	Date	Description	
Ford AMP	Passenger car	Nov-23	Ford has purchased Auto Motive Power (AMP), an electric charging startup, to build on its technology and EV producing branch, and reduce the costs of its EV production	M&A
polestar	Automotive supplier	Nov-23	Polestar and South Korean battery manufacturer SK On have signed an agreement on the supply of battery cell modules for the forthcoming Polestar 5 electric 4-door GT	-
PROTERRA	Passenger cars	Nov-23	Volvo Group won an auction of the assets of the bankrupt electric bus and battery manufacturer Proterra Power unit with a bid of \$210m	_
 ₹ IVIAN	Passenger cars	Nov-23	EV-maker Rivian, has signed an agreement with Georgia to commence development of EV factories across the country	_
HYUNDRI	Battery production	Nov-23	Hyundai Motor Group have invested \$1.5b into new EV plants, to support their plans to introduce 31 new EV models by the year 2030	
HONDA General Motors	Passenger cars	Oct-23	After Honda unveiled their first ever electric SUV, which has been produced in partnership with General Motors, the \$5b plan to jointly develop affordable electric vehicles was scrapped	_
	Passenger cars	Oct-23	Audi are planning to invest €500-600m in a high-voltage batter development and a battery production centre in Neckarsulm to bolster its production capacity for the E-Tron line	_
A NIO	Passenger cars	Oct-23	Leading Chinese EV maker Nio Inc, acquired local automaker Leopard, in order to qualify themselves for independent vehicle production	_
TOYOTA	Battery production	Oct-23	Toyota have announced plans to invest \$8b in battery plants across the US to match their plans to increase their EV production in 2024	_

Sector highlights (III/IV)

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Companies	Topics	Date	Description	
♦ RIVIAN	Passenger cars	Oct-23	EV maker Rivian is planning to sell \$1.5b worth of convertible bonds, in order to raise funds to meet their upcoming EV production goals	M&A
AMPERE.	Electric powertrain	Oct-23	Mitsubishi Motors Corporation announced its investment in Ampere, an EV and software company to be established by the Renault Group. The investment will be around \$200m	M&A
BSIMVC EAE.	Passenger cars	Sep-23	Rimac Technology, has partnered with EVE Energy, a manufacturer of lithium batteries, to manufacture battery cells in Europe starting in 2027	
MINI	Passenger cars	Sep-23	Mini have invested more than £600m in their factories at Oxford and Swindon. Their Oxford plant is the heart of their electrification production lines, and this is where they plan to build their new EV models from 2026	
MCLaren FIMER	EV charging	Sep-23	McLaren Applied Technologies Limited acquired Fimer SpA, the Italy-based company engaged in the production of inverters for photovoltaic plants, welding and charging stations for EV	M&A
MORYOW	Battery production	Sep-23	A group of investors led by Agder Energi Venture AS, the venture capital firm have invested in other series funding round of Morrow Batteries, the battery manufacturer. The company will raise up to €70m in two tranches	M&A
	Passenger cars	Sep-23	EV-startup Fisker, has raised \$150m from an existing institutional investor through the issue of convertible bonds, with an additional \$500m funding available	
JABIL OF THE STATE	Passenger cars	Aug-23	BYD Electronic (International), a unit of Chinese EV manufacturer BYD, has signed a deal with Jabil to buy its mobile electronics manufacturing business in China for \$2.2b	-
₩ Korea Zinc	Automotive Supplier	Aug-23	Hyundai will invest \$398m for a stake in Korea Zinc, a leading non-ferrous metal smelter, to secure its supply of key metals for EV battery manufacturing	_

Sector highlights (IV/IV)

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Companies	Topics	Date	Description	
\$ SUZUKI	Passenger cars	Aug-23	Suzuki will acquire its Japanese parent Suzuki Motor Corp's Gujarat plant in order to ramp up its annual production capacity to 4m vehicles per annum by 2030-31. The plant will be used for manufacturing of EV's, and the transaction is set to be completed by March 2024	M&A
SAIETTA	Electric Powertrain	Aug-23	Consolidated Metco Inc, the US based manufacturer and supplier of casting components for the commercial vehicle industry has acquired Saietta Group plc, the UK Based engineering company specialized in propulsion motors for a broad range of EVs	M&A
000 <i>5AIC</i>	Passenger cars	Jul-23	Audi have started talks with SAIC, a Chinese automaker, to buy their EV production platform. It is viewed as an unprecedented effort to shore up market share	M&A
General Motors STELLANTIS HYUNDRI HONDA KIA	EV charging	Jul-23	BMW, General Motors, Honda, Hyundai, Kia, Mercedes-Benz, and Stellantis have announced a joint-venture to install at least 30,000 high-speed EV chargers in the US by 2030	
₩ ×>≡NG	Passenger cars	Jul-23	VW invested \$700m for a 5% stake in Xpeng, a Chinese EV manufacturer, in order to jointly develop two new EV's	
TESLA	Passenger cars	Jul-23	Tesla, has acquired industrial wireless EV charging pioneer, Wiferion, in a move to strengthen their competitive market position	M&A
JAGUAR LAND?	Automotive supplier	Apr-23	Jaguar-Land Rover increases EV production with a £15b investment into its renamed Electric Propulsion Manufacturing Centre in Wolverhampton, where it will produce EV drivetrains and battery packs	
COTUS OF THE PROPERTY OF THE P	Passenger cars	Feb-23	Lotus Technology will go public in the US via a merger with special purpose acquisition company (SPAC) L Catterton Asia Acquisition Corp, in a deal set to value the group at \$5.4b	M&A
McLəren	Passenger cars	Feb-23	McLaren Automotive has secured a £70m cash injection by selling shares to existing investors. The funding round is part of a wider plan to raise £500m, needed to prepare the company for electrification	_

As countries continue to phase out ICE vehicles, these five themes will play an important part in shaping the EV landscape

Continued pressure from legislative developments

With the growing consciousness of the environment, the industry is experiencing increasing pressure from legislative bodies – most vehicle manufacturers are now aiming to be totally electrified by 2030-40

Large players looking to increase market share

Large manufacturers are looking to capitalise on the anticipated future market size by developing new technologies, expanding via production lines and acquisitions

Production costs for EV's are falling

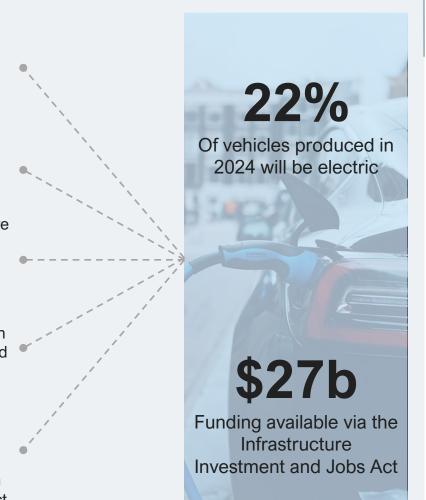
With the developing technologies, the costs of production for EV's are not as high as they were when they were a new phenomenon. In addition to this, battery capacities are increasing which is also lowering the cost of production. It is however not as cheap yet as the alternative fossil fuel vehicle

Increased capacity from gigafactories

The rate at which gigafactories are being built has increased in recent years. A total of 1,416GWh of lithium-ion battery cell annual production capacity is currently planned in Europe as of July 2023. There have been around 50 gigafactory announcements in Europe so far, and this is expected to increase as the demand for battery production increases

Growing infrastructure market

The market for infrastructure supporting the EV market is growing rapidly. On average, Europe offers five fast public chargers every 100km, and there is to be an expected 1.3m public charging stations by 2025, and 2.9m by 2030. This infrastructure growth is supported by initiatives e.g., 2021 Infrastructure Investment and Jobs Act

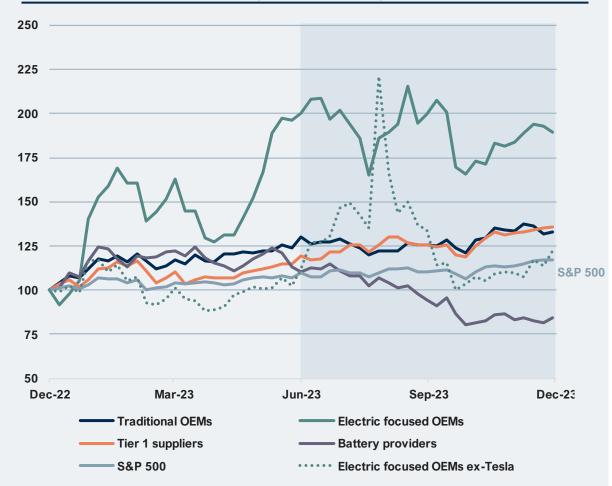


Market valuation



Overall, stock price performance over LTM has varied compared to the S&P 500, with Tier 1 suppliers and Traditional OEMs performing better than the index. Trading multiples show mixed trends across sectors, reflecting a patchy trading environment.

Stock price performance (LTM, indexed)



Source: FactSet as of 2 February 2024

Note: Electric-focused OEMs not included in EV/EBITDA category as there is insufficient data to draw analysis from n/m (non-meaningful): multiples < 0 have been excluded as well as: EV / Revenue > 15x, EV / EBITDA > 50x

Trading multiples

	CY23	H1	CY23 H2		
	EV/Revenue	EV/EBITDA	EV/Revenue	EV/EBITDA	
Traditional OEMs	1.4x	7.3x	0.7x	5.3x	
Electric focused OEMs	4.0x	n/m	3.8x	n/m	
Tier 1 suppliers	1.3x	10.4x	1.0x	8.3x	
Battery providers	2.2x	19.0x	2.0x	18.3x	
S&P 500	2.7x	12.2x	2.9x	13.0x	

Clairfield Case Study: Williams Advanced Engineering (WAE)

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Advised EMK Capital and Williams Grand Prix Engineering on the £164m sale of Williams Advanced Engineering (WAE) to Fortescue Metals Group



Buy side support (Dec 2019)

Clairfield was exclusively mandated by EMK Capital to **find a suitable acquisition target** for their portfolio

Clairfield successfully advised EMK Capital on the acquisition of a 75% interest in Williams Advanced Engineering (WAE) from Williams Grand Prix Holdings plc.



Value creation (+3 years)

Clairfield assisted EMK and WAE throughout the Due Diligence process until deal completion, ensuring the process ran smoothly and successfully

Utilising both proprietary research and in-house resources, Clairfield identified a diverse range of potential acquirers, tailoring each approach according to the specific profiles of each firm and finding the perfect fit



Sell side support (Mar 2022)

EMK were actively looking to exit their holding of WAE and Clairfield was mandated to execute the sales process

Clairfield later advised EMK on selling WAE to Fortescue Metals Group for £164m, with an EV of £180m, generating 35x EBITDA and a return of 300%



Clairfield in the automotive sector

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H2 2023: Electric mobility sector update





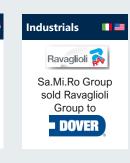






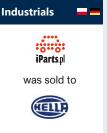












































Electrification

H2 2023: Electric mobility sector update

Appendix



H2 2023: Electric mobility sector update

Traditional OEMs (I/II)

Date	Target	Acquiror	EV (\$m)	EV / Revenue	EV / EBITDA	Target Description
Nov-23	May Mobility Inc	BMW i Ventures, & 7 others	n/a	n/a	n/a	United States-based technology provider for self-driving vehicles
Nov-23	Zhejiang Leapmotor Technology Co Ltd	Stellantis NV	6,600	3.7x	n/a	China based manufacturer of electric vehicles (EV) and parts
Nov-23	Eliiy Power Co Ltd	Suzuki Motor Corp	339	n/a	n/a	Local developer of large-scale lithium-ion battery
Nov-23	btv technologies GmbH	Mercedes-Benz AG	n/a	n/a	n/a	Local service partner for electronic components in the automotive and consumer goods industries
Nov-23	Princeton NuEnergy Inc	Honda & 5 others	n/a	n/a	n/a	United States based clean- tech innovator specializing in recycling, repurposing, and commercializing lithium-ion battery materials
Oct-23	Seurat Technologies Inc	Honda, Porsche & 7 others	n/a	n/a	n/a	United States based 3D printer developer for metals
Sep-23	Woven by Toyota Inc	Toyota Motor Corp	n/a	n/a	n/a	Local developing software for automobile
Aug-23	Tenstorrent	Hyundai Motor Co Ltd	n/a	n/a	n/a	Canada based Canada-based hardware start-up developing next generation computers
Aug-23	GS Yuasa Corp (EV lithium-ion battery business.)	Honda Motor Co Ltd	n/a	n/a	n/a	Local holding company for manufacturers of storage batteries used for automobiles



H2 2023: Electric mobility sector update

Traditional OEMs (II/II)

Date	Target	Acquiror	EV (\$m)	EV / Revenue	EV / EBITDA	Target Description
Dec-23	Beijing Horizon Robotics Technology R&D Co Ltd	Porsche Automobil Holding SE	n/a	n/a	n/a	China based developer of AI software embedded processors and other hardware products for robotics and automotive products and AI development
Nov-23	Nissan Motor Co Ltd	Undisclosed Acquirer	41,700	0.7x	3.0x	Japan based motor vehicle and engine manufacturer
Nov-23	Auto Motive Power	Ford Motor	n/a	n/a	n/a	Local provider of energy management solutions for e-mobility
Oct-23	Inmotive	Suzuki Global Ventures	n/a	n/a	n/a	Canada based inventor of the Ingear, an ultra-efficient multi-speed powertrain technology for a wide range of applications
Oct-23	Argentina Litio y Energia	Stellantis NV	452	n/a	n/a	Argentina based company focused in lithium project
Sep-23	Lyten Inc	Stellantis & 3 others	n/a	n/a	n/a	US based materials innovation and applications company
Sep-23	Envisics Ltd	Hyundai Mobis Co Ltd	n/a	n/a	n/a	United Kingdom based software company developing holographic technologies for augmented reality head-up displays and automotive sensor systems
Aug-23	Controlled Thermal Resources Ltd	Stellantis NV	n/a	n/a	n/a	United States based provider of lithium products and renewable energy
Aug-23	Mitra Future Technologies Inc	General Motors Co	n/a	n/a	n/a	Local producer of lithium-ion battery materials
Jul-23	Symbio SASU	Stellantis NV	n/a	n/a	n/a	France based designer of hydrogen fuel cell kits
Jul-23	Element 25 Ltd	Stellantis NV	15,300	n/a	n/a	Australia based manganese mining company



H2 2023: Electric mobility sector update

Electric-focused OEMs

Date	Target	Acquiror	EV (\$m)	EV / Revenue	EV / EBITDA	Target Description
Dec-23	NIO Inc	Emirate of Abu Dhabi	14,200	1.9x	n/a	China based manufacturer of electric vehicles
Dec-23	XPeng Inc	Volkswagen AG	12,200	4.2x	n/a	China based holding company with subsidiaries engaged in the production of smart electric vehicles
Nov-23	Xiaoju Smart Auto Co Ltd	XPeng Inc	744	n/a	n/a	China based company engaged in certain smart auto businesses
Oct-23	Tesla Engineering Germany	Puls GmbH	n/a	n/a	n/a	Local developer of industrial wireless charging & power solutions
Oct-23	Green E Origin Sarl	NIO Inc	n/a	n/a	n/a	Luxembourg based manufacturer electrolytes and upstream raw materials
Oct-23	Lordstown Motors Corp	LAS Capital	10	n/a	n/a	Local manufacturer of electric light duty trucks
Sep-23	Yuan Planet	NIO Inc & 1 other	n/a	n/a	n/a	Local company engaged in vehicle parts recycling business
Aug-23	Mavel Srl	NIO Inc	n/a	n/a	n/a	Italy based designer and producer of electric motors and power electronics for industrial and aeronautical applications
Aug-23	Canoo	AFV Partners LLC	365	n/a	n/a	Local manufacturer of electric vehicles
Jul-23	Tesla Engineering Germany GmbH	Tesla Inc	n/a	n/a	n/a	Germany-based developer of industrial wireless charging & power solutions
Jul-23	NIO Inc	Emirate of Abu Dhabi	17,200	2.4x	n/a	China based manufacturer of electric vehicles
Jul-23	NIO Inc	Emirate of Abu Dhabi	15,900	2.2x	n/a	China based manufacturer of electric vehicles
Jul-23	Lilum NV	Earlybird Venture Capital GmbH & Co KG	503	n/a	n/a	Local designer and manufacturer of electric vertical take-off and landing jets

Source: MergerMarket

n/a: data unavailable on MergerMarket



H2 2023: Electric mobility sector update

Tier 1 suppliers

Date	Target	Acquiror	EV (\$m)	EV / Revenue	EV / EBITDA	Target Description
Dec-23	Silicon Carbide LLC	DENSO	4,000	n/a	n/a	United States based manufacturer of SiC substrates and epitaxial wafers
Dec-23	Eldor Corp SpA	BorgWarner Inc	82	n/a	n/a	Italy based electric Hybrid Systems (EHS) business
Nov-23	Blackshark.ai GmbH	Safran & 10 others	n/a	n/a	n/a	Software company engaged with providing custom simulations
Nov-23	Aleph Alpha Gmbh	Bosch & 7 others	n/a	n/a	n/a	Software company engaged with artificial intelligence research and development
Oct-23	Aerosint SA	Schaeffler AG	n/a	n/a	n/a	Belgium based other Industrial Machinery Manufacturing company
Oct-23	Hitachi Astemo Ltd	JIC Capital Ltd	5,300	n/a	n/a	Local auto parts manufacturer
Oct-23	Prodrone Co Ltd	JTEKT	n/a	n/a	n/a	Japan based industrial drone developer
Oct-23	Mobex Fourth	Linamar Corp	64	n/a	n/a	United States based supplier of automotive components
Sep-23	H2GS AB	Schaeffler AG & 13 others	n/a	n/a	n/a	Swedish manufacturer of sustainable steel products
Aug-23	VanMoof	McLaren Applied Technologies Ltd	n/a	n/a	n/a	Netherlands based global bicycle manufacturer
Aug-23	Shiloh Industries Inc	Linamar Corp	325	n/a	n/a	United States based supplier of steel blanks, stampings and processed steel
Aug-23	TSI Semiconductors LLC	Robert Bosch GmbH	n/a	n/a	n/a	United States based manufacturer of application-specific integrated circuits (ASIC) and developer of semiconductor chips



H2 2023: Electric mobility sector update

Battery Providers

Date	Target	Acquiror	EV (\$m)	EV / Revenue	EV / EBITDA	Target Description
Dec-23	Posco A&C Co Ltd	POSCO Holdings Inc	45	n/a	n/a	Local architectural design and related service provider
Dec-23	Posco Wide Co Ltd	POSCO Holdings Inc	343	n/a	n/a	Business facility maintenance and management service business
Dec-23	PT Sumberdaya Arindo	Contemporary Amperex Technology Co Ltd	850	n/a	n/a	Indonesia based contract mining services provider
Nov-23	Halio Inc	SKC	n/a	n/a	n/a	United States based technology company
Oct-23	Glassdome Inc	SK Inc	n/a	n/a	n/a	Industrial software company
Sep-23	Morrow Batteries	Agder Energi Venture AS	n/a	n/a	n/a	Battery manufacturer
Aug-23	ALS Co Ltd	POSCO & 3 others	n/a	n/a	n/a	South Korea based manufacturer of semiconductor printed circuit boards
Aug-23	NEH Co Ltd	POSCO International Corp	254	n/a	n/a	South Korea based fuel storage service company
Aug-23	PT Huayue Nickel Cobalt	Nickel Industries Ltd NIC	2,700	n/a	n/a	Indonesia based smelting company manufacturing nickel metal mixed nickel hydroxide cobalt
Aug-23	Aweita Technology (Chongqing) Co Ltd	Contemporary Amperex Technology Co Ltd + 3 others	n/a	n/a	n/a	Local auto manufacturer and seller



H2 2023: Electric mobility sector update

Development partners

Date Target	Acquiror	EV (\$m)	EV / Revenue	EV / EBITDA	Target Description
Aug-23 MAHLE GmbH	Admetos GmbH	n/a	n/a	n/a	Local holding company for combustion engine components manufacturing group

Electric powertrain

Date	Target	Acquiror	EV (\$m)	EV / Revenue	EV / EBITDA	Target Description
Aug-23	Electric GT Inc	TREMEC & 1 other	n/a	n/a	n/a	United States based supplier of conversion systems designed to transform Internal Combustion Engine Vehicles (ICE) into Battery Electric Vehicles (BEV)
Aug-23	Saietta Group plc	Consolidated Metco Inc	n/a	n/a	n/a	United Kingdom based engineering company specialized in propulsion motors for a broad range of electric vehicles (EVs)
Aug-23	Nidec Drive Technology Corp	Musashi Seimitsu Industry Co Ltd	n/a	n/a	n/a	Local manufacturer of DC and AC motors for electronic devices
Aug-23	Automatic Feed Company	NIDEC Corp	n/a	n/a	n/a	United States based manufacturing, sales and service for press peripheral equipment companies
Jul-23	Houma Armature Works & Supply Inc	NIDEC Corp	n/a	n/a	n/a	United States based provider of repair, maintenance, upgrades, and installations of motors, generators, and control systems



H2 2023: Electric mobility sector update

Traditional OEMs

							EV / Re	venue				EV / EBITDA											
Company	Share price (LTM)	Market cap (£m)	EV (£m)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023				
Toyota	32.0%	213,077	284,252	1.4x	1.4x	1.3x	1.2x	1.1x	1.2x	1.3x	1.3x	9.4x	10.1x	10.1x	9.7x	9.0x	8.8x	8.8x	9.3x				
BMW	(3.9%)	53,134	108,404	0.3x	0.9x	0.2x	0.3x	0.4x	0.8x	0.7x	0.8x	1.8x	5.8x	1.4x	1.9x	2.1x	4.8x	4.2x	4.3x				
Ford	(17.7%)	39,013	119,562	1.2x	1.0x	1.0x	0.9x	0.9x	0.9x	0.9x	0.9x	16.5x	11.1x	12.3x	10.9x	10.4x	11.4x	10.8x	11.7x				
Ferrari	35.0%	53,663	n/a	8.9x	7.7x	8.2x	8.2x	9.4x	10.6x	n/a	n/a	25.0x	22.0x	23.5x	23.3x	26.4x	28.6x	n/a	n/a				
General Motors	(8.9%)	38,418	27,298	0.4x	0.3x	0.2x	0.2x	0.2x	0.2x	0.1x	0.2x	2.8x	2.0x	1.7x	1.4x	1.7x	1.5x	1.1x	1.3x				
Stellantis	34.0%	57,964	24,097	0.1x	0.2x	1.0x	0.5x	0.6x	0.5x	0.9x	0.7x	1.0x	1.3x										
Honda	28.9%	46,147	60,176	0.6x	0.6x	0.6x	0.5x	0.5x	0.6x	0.6x	0.5x	6.3x	6.1x	5.7x	5.4x	5.3x	5.1x	5.7x	5.4x				
Volvo	15.1%	39,632	46,674	1.2x	1.1x	1.0x	1.0x	1.1x	1.1x	1.1x	1.2x	7.2x	6.5x	6.3x	6.5x	6.4x	6.2x	6.1x	6.8x				
Hyundai	19.7%	32,122	68,914	0.9x	0.9x	0.8x	0.7x	0.7x	0.7x	0.7x	0.7x	7.4x	7.1x	7.2x	7.0x	6.2x	6.1x	5.4x	5.6x				
Suzuki	20.9%	17,949	16,882	0.5x	0.5x	0.5x	0.5x	0.5x	0.5x	0.6x	0.6x	5.5x	5.4x	5.1x	4.7x	4.7x	4.7x	5.0x	5.1x				
Nissan	5.8%	11,394	46,554	0.8x	0.9x	0.8x	0.8x	0.6x	0.7x	0.7x	0.6x	7.1x	8.4x	8.1x	7.1x	5.8x	6.7x	6.7x	6.7x				
Renault	(12.8%)	8,869	34,903	0.7x	0.7x	0.7x	0.7x	0.7x	0.8x	0.8x	0.8x	5.1x	4.7x	4.4x	4.3x	4.7x	5.3x	5.6x	5.7x				
Mazda	44.2%	5,943	4,335	0.1x	0.3x	0.2x	0.2x	0.1x	0.2x	0.2x	0.2x	2.0x	5.0x	2.6x	2.5x	2.2x	2.3x	2.4x	2.2x				
Mean	14.8%			1.3x	1.3x	1.2x	1.2x	1.3x	1.4x	0.7x	0.7x	7.5x	7.3x	6.8x	6.6x	6.6x	7.1x	5.2x	5.4x				



H2 2023: Electric mobility sector update

Electric-focused OEMs

							EV / Re	venue			EV / EBITDA									
Company	Share price (LTM)	Market cap (£m)	EV (£m)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	
Tesla, Inc.	(3.0%)	529,380	695,855	n/m	12.8x	15.0x	5.2x	8.1x	9.3x	9.2x	8.8x	n/m	n/m	n/m	24.0x	41.5x	n/m	n/m	n/m	
Li Auto	2.8%	23,619	24,267	4.0x	6.5x	3.3x	2.0x	2.2x	2.4x	1.9x	1.6x	n/m	n/m	n/m	n/m	n/m	n/m	n/a	n/a	
NIO Inc	(55.0%)	11,750	18,661	6.0x	6.2x	4.1x	2.0x	2.2x	2.3x	2.7x	2.6x	n/m	n/m	n/m	n/m	n/m	n/a	n/a	n/a	
Rivian Automotive Inc	(27.4%)	12,733	15,118	n/m	n/m	n/m	4.8x	3.0x	3.1x	5.2x	4.1x	n/m								
Lucid Group, Inc.	(73.4%)	6,183	10,158	n/m	11.9x	n/m														
Fisker Inc	(90.6%)	346	1,767	n/m	2.9x	n/m														
Nikola Corporation	(74.1%)	676	1,359	n/m	n/m	n/m	n/m	13.3x	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	
Lion Electric Company	(35.6%)	379	504	n/m	9.5x	5.5x	3.8x	2.8x	2.6x	2.6x	2.0x	n/m								
Hyliion Holdings	(72.7%)	155	68	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	0.3x								
Kandi Technologies	(2.1%)	185	52	0.3x	n/m	n/m	n/m	n/m	0.7x	0.7x	n/a	n/m	1.4x	2.1x	2.9x	0.9x	n/m	n/m	n/a	
Proterra Inc.	(99.6%)	4	207	5.3x	2.7x	4.0x	2.3x	0.7x	0.6x	0.1x	n/a	n/m	n/a							
Faraday Future, Inc.	(99.9%)	12	354	n/a	n/a	n/a	n/a	n/a	n/a	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	
Canoo Inc	(86.4%)	135	239	n/a	n/a	n/a	n/a	n/a	n/a	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m	
ElectraMeccanica	(76.8%)	25	(6)	n/m	n/m	n/m	n/a	n/a	n/a	n/a	n/m	n/m	0.2x	0.1x	n/a	n/a	n/a	n/a	0.9x	
Greenpower Motor	(32.9%)	53	81	9.4x	4.8x	3.4x	1.8x	1.6x	1.4x	2.0x	1.6x	n/m								
Arrival	(99.3%)	2	(649)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a								
Lordstown	(93.7%)	18	(1)	n/a	n/a	n/a	n/m	n/m	n/a	n/a	n/a	n/a	n/m	n/m	n/m	n/m	0.2x	n/m	n/a	
VinFast Auto Ltd.	(48.7%)	10,142	20,089	n/a	n/a	n/a	n/a	n/a	n/a	n/m	n/m	n/m	n/a	n/a	n/a	n/a	n/m	n/m	n/m	
Mean	(56.6%)			5.0x	7.1x	5.9x	3.1x	4.2x	2.8x	3.0x	4.5x	n/a	0.8x	1.1x	13.5x	21.2x	0.2x	n/a	0.6x	

Source: FactSet as of 2 February 2024

n/a: data unavailable on FactSet

n/m (non-meaningful): multiples < 0 have been excluded as well as: EV / Revenue > 15x, EV / EBITDA > 50x

Tier 1 suppliers (I/II)

	.			EV / Revenue								EV / EBITDA									
Company	Share price (LTM)	Market cap (£m)	EV (£m)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023		
EATON	62.0%	85,901	69,938	3.7x	3.3x	3.5x	3.5x	3.5x	3.9x	4.2x	4.4x	19.0x	16.8x	17.6x	17.2x	17.4x	18.6x	20.0x	20.8x		
Safran	26.9%	65,530	52,860	2.6x	2.1x	2.1x	2.6x	2.9x	2.9x	n/a	n/a	17.2x	13.3x	12.2x	14.9x	16.2x	n/a	n/a	n/a		
Hitachi	43.6%	59,106	54,844	0.8x	0.9x	0.7x	0.8x	0.8x	0.8x	0.9x	1.1x	6.8x	7.0x	6.0x	6.8x	6.5x	7.1x	7.7x	8.4x		
Parker Hannifin	46.9%	52,976	50,199	2.9x	2.6x	3.2x	3.1x	3.1x	3.2x	3.3x	3.6x	13.6x	12.3x	15.5x	15.4x	15.1x	14.9x	14.6x	15.4x		
DENSO	12.7%	38,843	41,603	1.1x	1.0x	0.9x	0.9x	0.9x	1.0x	1.0x	0.9x	8.9x	8.6x	7.5x	7.6x	7.6x	8.2x	8.2x	6.8x		
Nidec Corporation	(36.0%)	17,017	29,890	3.0x	3.4x	3.1x	2.7x	2.6x	2.0x	1.9x	1.7x	20.8x	24.1x	23.0x	21.4x	26.9x	19.6x	18.2x	16.9x		
Aptiv	(31.7%)	18,802	27,616	2.3x	1.8x	1.5x	1.7x	2.0x	1.6x	1.6x	1.5x	20.2x	18.0x	13.7x	14.0x	16.1x	12.4x	12.6x	11.1x		
Mitsubishi Electric	24.5%	24,630	21,916	0.5x	0.5x	0.5x	0.5x	0.6x	0.7x	0.6x	0.7x	5.0x	5.5x	5.4x	5.2x	5.9x	7.0x	6.2x	6.6x		
MAGNA	(17.8%)	12,956	17,603	0.6x	0.6x	0.5x	0.5x	0.5x	0.5x	0.5x	0.5x	6.8x	6.6x	6.0x	6.0x	5.7x	5.8x	5.7x	5.6x		
WEICHAI Group (Aradex)	18.8%	13,927	11,866	0.6x	0.7x	0.6x	0.5x	0.6x	0.5x	0.5x	0.5x	n/a	n/a	7.4x	6.8x	7.3x	5.7x	n/a	n/a		
Toshiba	(14.2%)	n/a	10,556	0.5x	0.6x	0.6x	0.6x	0.5x	0.5x	0.5x	n/a	7.5x	9.3x	9.3x	10.5x	7.9x	6.9x	7.2x	n/a		
BorgWarner	(31.3%)	6,422	11,230	0.9x	0.8x	0.8x	0.9x	1.0x	0.9x	0.8x	0.8x	6.2x	6.0x	6.7x	6.7x	7.5x	6.9x	5.9x	5.6x		
Lear Corporation	(9.1%)	6,390	8,740	0.6x	0.5x	0.5x	0.5x	0.5x	0.5x	0.4x	0.4x	9.3x	9.7x	8.6x	7.1x	7.3x	6.7x	6.6x	6.5x		
Aisin	17.6%	7,557	10,859	0.5x	0.5x	0.4x	0.4x	0.4x	0.4x	0.4x	0.4x	4.5x	4.9x	4.9x	5.6x	5.2x	4.7x	5.1x	4.0x		
Gentex Corporation	9.3%	6,554	5,621	4.0x	4.0x	3.3x	3.3x	3.1x	3.0x	3.5x	3.3x	14.5x	15.1x	13.4x	13.7x	13.2x	12.2x	13.7x	12.6x		
Bosch	34.1%	6,723	n/a	3.4x	3.4x	3.4x	3.2x	3.5x	3.2x	n/a	n/a	27.9x	27.6x	28.0x	26.8x	28.7x	27.6x	n/a	n/a		
Valeo	(45.3%)	2,585	9,239	0.5x	0.5x	0.5x	0.5x	0.5x	0.5x	n/a	n/a	4.0x	4.3x	3.9x	4.0x	4.1x	n/a	n/a	n/a		
Visteon	(27.8%)	2,668	3,428	1.2x	1.1x	1.0x	1.0x	1.1x	1.0x	1.0x	0.9x	16.9x	14.7x	12.7x	12.9x	13.7x	11.5x	10.6x	8.7x		
Schaeffler/Continental	(16.1%)	3,393	5,048	0.6x	0.6x	0.5x	0.5x	0.6x	0.4x	0.3x	0.5x	4.0x	4.6x	4.1x	4.4x	5.0x	2.9x	2.9x	n/a		
Adient Plc	(25.8%)	2,612	4,519	0.5x	0.4x	0.4x	0.4x	0.4x	0.3x	0.3x	0.3x	16.6x	13.3x	8.9x	8.2x	7.7x	5.9x	6.7x	6.1x		

H2 2023: Electric mobility sector update

Tier 1 suppliers (II/II)

							EV / Re	venue			EV / EBITDA									
Company	Share price (LTM)	Market cap (£m)	EV (£m)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	
Sona Comstar	34.2%	3,517	n/a	n/m	n/m	12.9x	9.7x	8.7x	9.9x	n/a	n/a	n/m	n/m	n/m	39.3x	34.1x	38.5x	n/a	n/a	
Vitesco Technologies	17.1%	2,768	2,645	n/a	0.2x	0.3x	0.2x	0.3x	0.3x	0.3x	0.3x	2.4x	3.9x	4.5x	3.0x	4.4x	4.5x	5.2x	n/a	
Linamar Corporation	(15.1%)	2,354	2,975	0.5x	0.6x	0.5x	0.5x	0.5x	0.5x	0.5x	0.5x	3.9x	4.4x	4.2x	4.0x	3.8x	3.8x	4.0x	3.8x	
JTEKT	20.7%	2,443	3,617	0.4x	0.4x	0.3x	0.3x	0.3x	0.3x	0.3x	0.3x	4.7x	5.1x	4.6x	4.4x	4.0x	4.1x	4.2x	n/a	
Dana	(29.0%)	1,613	4,183	0.6x	0.5x	8.1x	8.5x	8.1x	7.3x	7.3x	6.6x	6.4x	6.4x							
Gentherm Inc.	(35.6%)	1,294	1,517	2.4x	2.1x	1.8x	1.9x	1.6x	1.3x	1.3x	1.2x	19.2x	22.3x	19.0x	23.8x	19.3x	14.8x	14.5x	11.9x	
Nexteer Automotive Group Ltd.	(46.3%)	867	1,216	0.4x	0.5x	0.4x	0.4x	0.4x	0.3x	n/a	n/a	4.1x	5.0x	3.9x	4.3x	4.0x	n/a	n/a	n/a	
MAHLE	(0.2%)	692	956	1.0x	0.9x	0.8x	0.9x	0.9x	n/a	n/a	n/a	4.8x	5.4x	4.6x	5.6x	5.0x	7.1x	7.6x	4.9x	
Tremec/KUO	5.6%	911	886	0.5x	0.5x	0.5x	0.5x	0.5x	n/a	n/a	n/a	6.5x	6.4x	7.9x	7.2x	7.5x	7.3x	7.4x	6.9x	
American Axle	(16.8%)	775	2,801	0.7x	0.7x	0.7x	0.6x	0.6x	0.5x	0.5x	0.6x	4.8x	5.3x	5.2x	4.7x	4.7x	4.6x	4.9x	5.4x	
Martinrea	(0.1%)	664	1,204	0.4x	0.4x	0.4x	0.4x	0.4x	0.4x	0.3x	0.4x	5.2x	4.9x	3.8x	3.3x	3.5x	3.1x	2.9x	3.2x	
Exedy Corporation	39.4%	719	570	0.3x	n/a	1.9x	2.2x	2.3x	2.3x	2.4x	2.8x	2.9x	n/a							
Nemak SAB de CV	(27.9%)	596	1,735	0.6x	0.5x	0.5x	6.7x	0.4x	0.4x	0.4x	0.5x	4.3x	3.9x	4.2x	n/m	3.8x	3.7x	3.8x	4.0x	
ElringKlinger	(42.0%)	272	468	0.4x	0.3x	0.3x	0.4x	0.4x	0.3x	0.2x	0.2x	3.7x	3.6x	3.3x	4.6x	3.7x	2.8x	2.0x	n/a	
Stoneridge, Inc.	(22.2%)	416	553	0.9x	0.8x	0.8x	0.8x	0.7x	0.7x	0.8x	0.7x	43.5x	n/m	31.4x	24.6x	22.6x	15.8x	16.2x	14.2x	
Cooper-Standard Holdings Inc.	(0.9%)	240	1,083	0.5x	0.4x	0.4x	0.4x	0.5x	0.5x	0.5x	0.5x	n/m	n/m	n/m	24.8x	21.9x	11.8x	8.2x	7.8x	
Equipmake Holdings Plc	-	63	86	n/a	n/a	n/m	14.0x	12.1x	14.2x	n/a	n/a	n/a	n/a	n/m	n/m	n/m	n/a	n/a	n/a	
Saietta Group Plc	(67.4%)	23	37	n/a	n/a	n/a	10.8x	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/m	n/a	n/a	n/a	n/a	
Mean	(3.8%)			1.2x	1.1x	1.4x	2.0x	1.6x	1.7x	1.0x	1.0x	10.5x	9.4x	9.5x	10.8x	10.5x	9.6x	8.1x	8.5x	

Source: FactSet as of 2 February 2024

n/a: data unavailable on FactSet

n/m (non-meaningful): multiples < 0 have been excluded as well as: EV / Revenue > 15x, EV / EBITDA > 50x



H2 2023: Electric mobility sector update

Battery providers

							EV / Re	venue				EV / EBITDA										
Company	Share price (LTM)	Market cap (£m)	EV (£m)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023			
Contemporary Amperex Tech. Co	(48.7%)	70,361	104,488	8.1x	6.7x	4.0x	3.0x	2.6x	2.2x	2.0x	1.6x	n/m	46.6x	31.2x	23.7x	18.5x	15.8x	n/a	n/a			
LG Energy Solution Ltd	(34.8%)	54,164	81,264	5.6x	4.9x	4.8x	4.3x	4.6x	3.8x	3.4x	3.2x	34.8x	36.0x	29.8x	35.9x	40.5x	35.0x	30.7x	27.1x			
Samsung SDI	(50.8%)	15,552	22,922	2.3x	1.9x	1.7x	1.7x	1.9x	1.6x	1.2x	1.1x	13.2x	10.9x	10.1x	10.7x	12.3x	10.4x	7.9x	7.4x			
CALB	(69.6%)	2,328	7,459	n/a	n/a	n/a	n/a	n/a	2.5x	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a			
Quantumscape Corp	(30.6%)	2,836	3,274	n/a	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m										
Varta AG	(48.5%)	575	1,244	4.3x	4.2x	2.1x	1.8x	2.1x	1.7x	1.6x	1.8x	14.8x	15.5x	10.6x	20.8x	n/m	n/m	n/m	n/a			
Microvast Holdings	(50.2%)	233	629	10.2x	2.3x	2.1x	1.6x	1.3x	2.1x	2.6x	1.7x	n/m	n/m	n/m	n/m	n/m	n/m	n/m	n/m			
Mean	(47.6%)			6.1x	4.0x	2.9x	2.5x	2.5x	2.3x	2.2x	1.9x	21.0x	27.2x	20.4x	22.8x	23.8x	20.4x	19.3x	17.3x			



We look forward to speaking with you



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